

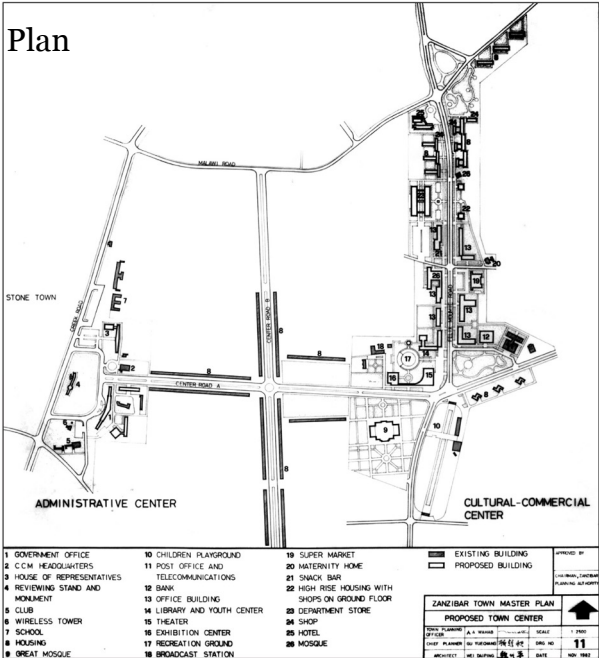
South–South Collaboration and Reflections on China’s Overseas Planning Practices



Dr. Min Tang
College of Architecture and Urban Planning, Tongji University
Town Planners Registration Board, The Tenth Annual General Conference
Mwanza, Tanzania: 27 - 28/11/2025

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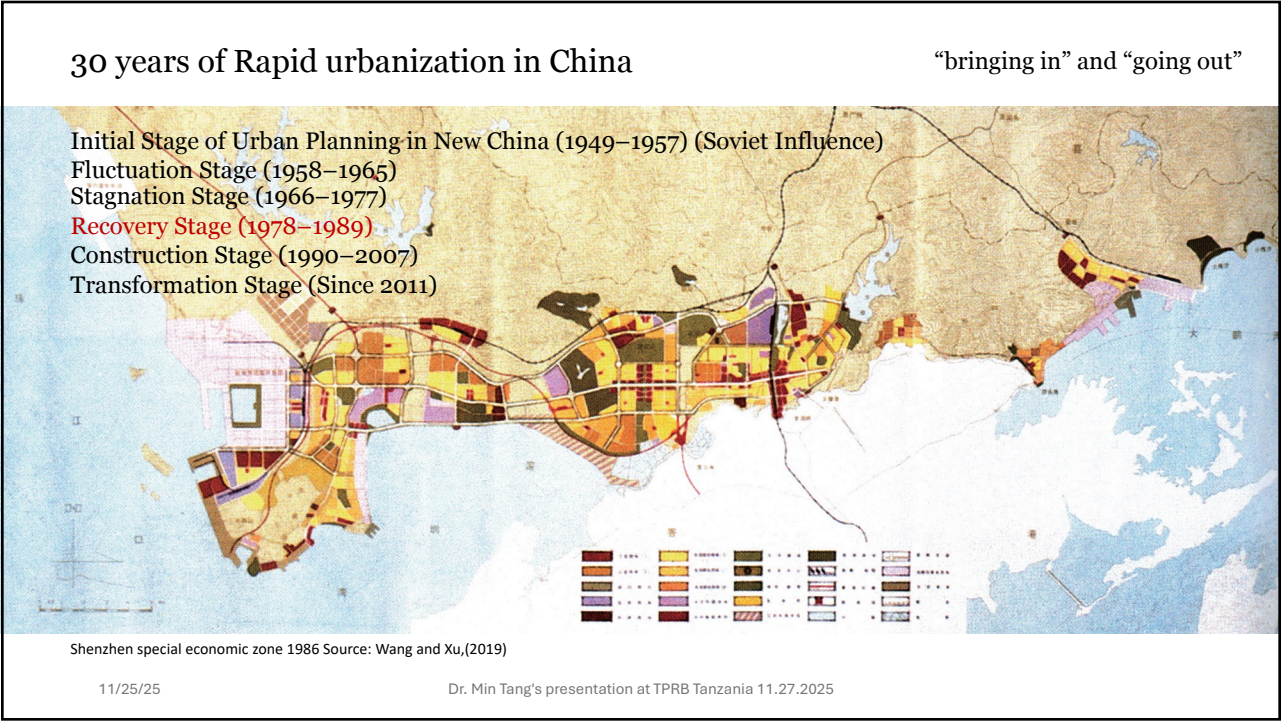
China-Tanzania: Zanzibar 1982 Master Plan



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5

30 years of Rapid urbanization in China

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长三角地区
MAP AT NIGHT

A map of the Yangtze River Delta region in China, showing the distribution of cities and their relative positions. The map is labeled with the names of major cities in Chinese and English. The cities shown include Shanghai, Nanjing, Hangzhou, Suzhou, Wuxi, and others. The map is titled '长三角地区' (Yangtze River Delta Region) and 'MAP AT NIGHT'. The map shows the cities as bright yellow dots, indicating their location and relative size. The map is a dark background with the cities highlighted in yellow.

1-19

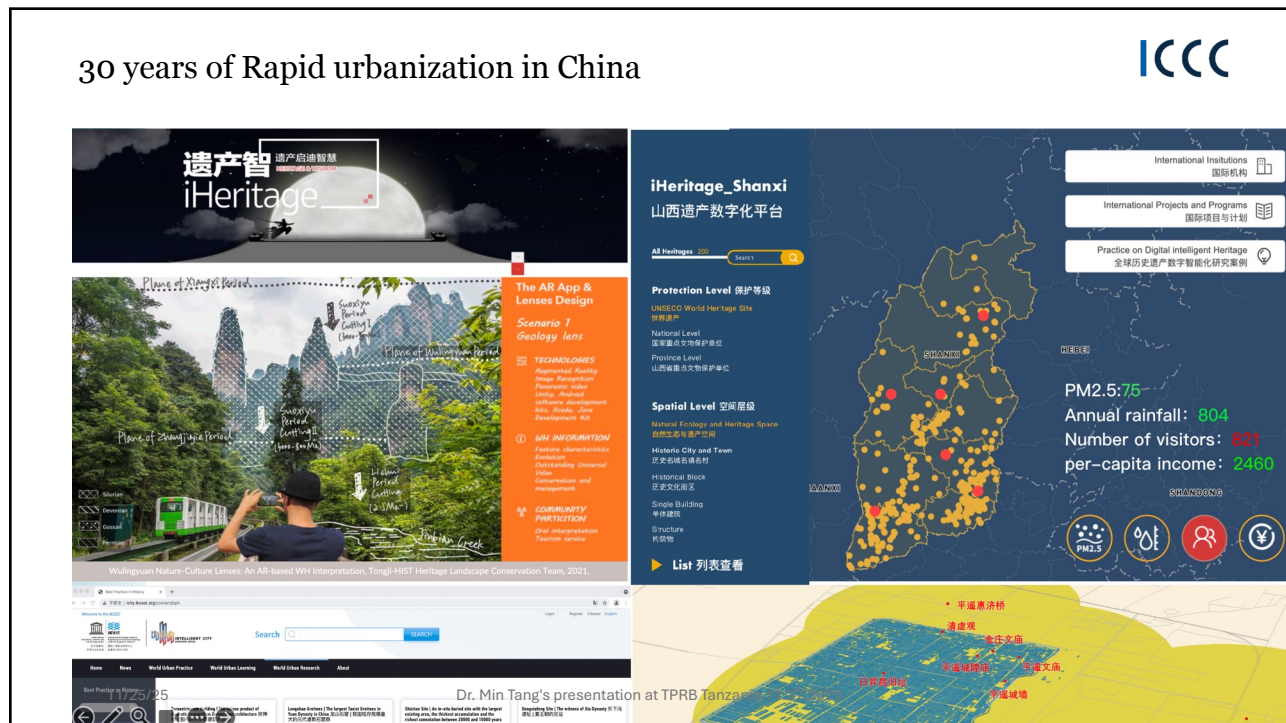
上海浦东新区书院镇外灶村乡村振兴示范村建设方案及村庄设计 (2021 年)

An aerial photograph of a rural village in Shanghai Pudong New Area. The image shows a grid-like layout of fields and roads, with a small cluster of buildings in the center. The fields are green, and the roads are paved. The sky is blue with some clouds. The image is titled '1-19' and '上海浦东新区书院镇外灶村乡村振兴示范村建设方案及村庄设计 (2021 年)'.

6

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30 years of Rapid urbanization in China



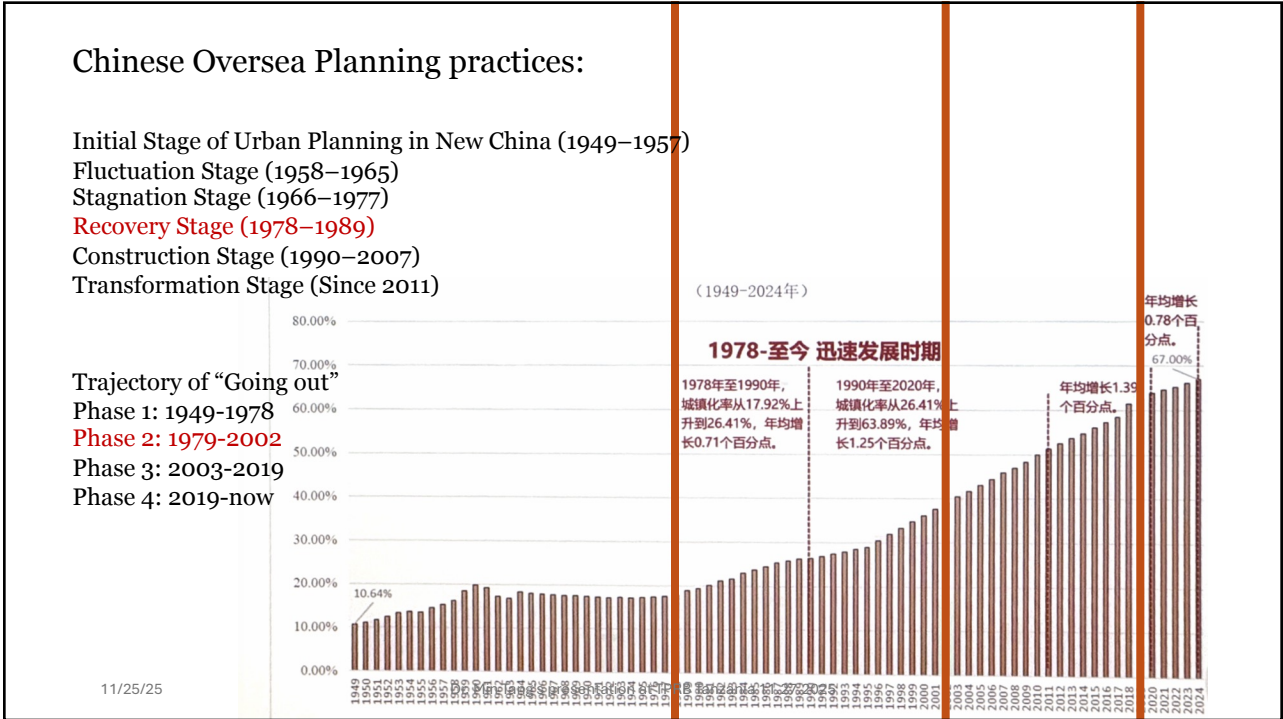
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China's Overseas Planning Practices: A trajectory

11/25/25

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8



9

Technical assistance and development aids

Planning in the early post-colonial also surfaced as a marker of independence

Capital cities and new town planning:
 Addis Ababa, Ethiopia (1959, 1965)
 Abidjan, Côte d'Ivoire (1962)
 Conakry, Guinea (1963)
 Kinshasa, Democratic Republic of the Congo (1966)
 Dar es Salaam, Tanzania (1968)
 Nairobi, Kenya (1973)
 Dodoma, Tanzania (1976)
 Abuja, Nigeria (1979)
 ...

More ambitious assertion of post-colonial identity and ambition, and a reflection of new global experts and partnerships for development (still western dominant);

The rising of International agency (UN, Wordbank);
 Influence from the development aid and technical assistance ; (Western) Professionals on the move ;

Fig. 004 - Professionals on the move
 From the top left corner going counter-clockwise: Jane Drew, Jacqueline Tyrwhitt, Otto Koenigsberger, Albert Mayer and Maxwell Fry.

42-AR-X-43 CIAM Archives (CTA, Zurich) | UN Archives (New York) | 42-AR-X-14 - CIAM Archives (CTA, Zurich).



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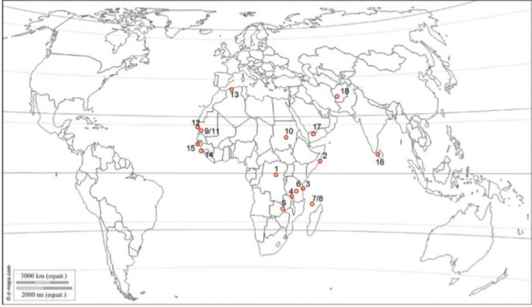
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10

Phase 1: 1949-1978

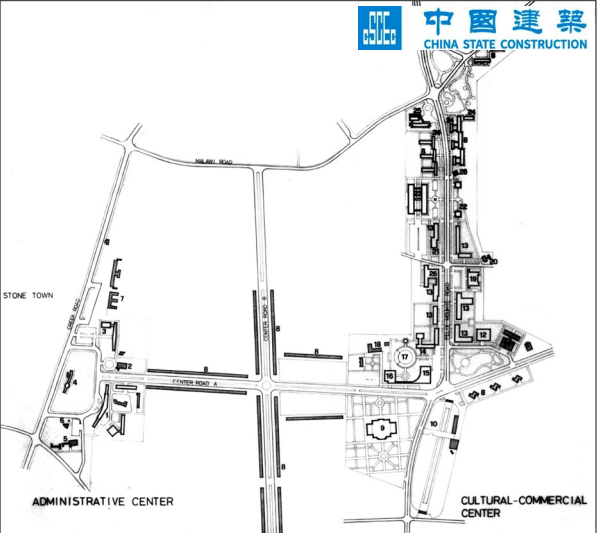
Since the Bandung Conference, architecture and urban planning have served as important diplomatic tools within development aid frameworks





11

Phase 2: 1979-2002



1 GOVERNMENT OFFICE	10 CHILDREN PLAYGROUND	19 SUPER MARKET
2 C.C.M. HEADQUARTERS	11 POST OFFICE AND TELECOMMUNICATIONS	20 MATERNITY HOME
3 HOUSE OF REPRESENTATIVES	12 BANK	21 SNACK BAR
4 REVIEWING STAND AND MONUMENT	13 OFFICE BUILDING	22 HIGH RISE HOUSING WITH SHOPS ON GROUND FLOOR
5 CLUB	14 LIBRARY AND YOUTH CENTER	23 DEPARTMENT STORE
6 WIRELESS TOWER	15 THEATER	24 SHOP
7 SCHOOL	16 EXHIBITION CENTER	25 HOTEL
8 HOUSING	17 RECREATION GROUND	26 MOSQUE
9 GREAT MOSQUE	18 BROADCAST STATION	


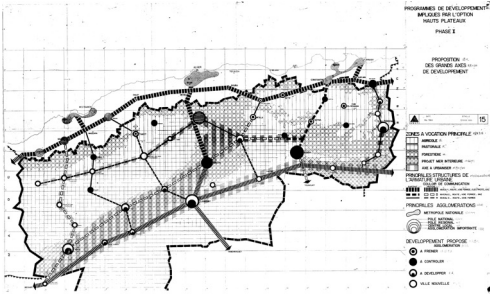
EXISTING BUILDING
PROPOSED BUILDING


ZANZIBAR TOWN MASTER PLAN
PROPOSED TOWN CENTER

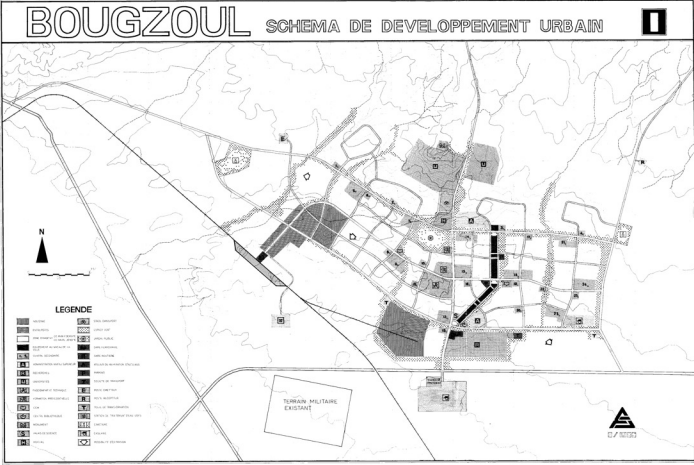
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12

Phase 2: 1979-2002







11/25/25

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13

Phase 3: 2003-2019





11/25/25

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14

Phase 3: 2003-2019

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The Master Plan of Lekki Free Zone Phase 1, Nigeria
the Regulatory Detailed Plan of Lekki Free Trade Zone, Nigeria
尼日利亚莱基自由区一期总体规划, 尼日利亚莱基自由贸易区控制性详细规划





Project Introduction

2006年11月中非合作高峰论坛, 胡锦涛主席宣布对非八项举措, 其中之一是三至五年内在非洲建立三至五个经贸合作区, 以加强与非洲的合作。尼日利亚莱基自由区正是其中之一莱基自由区区位优势明显。规划因地制宜, 产城融合, 充分尊重尼日利亚地方习俗和宗教信仰文化, 根据尼日利亚地方气候环境和易发内涝的特点, 进行生态水系的设计, 并充分结合开发公司的发展计划和运营管理需求, 在用地和人口、公共服务设施、道路与交通设施、公共绿地、市政设施五大方面总结出一套适合尼日利亚的标准体系, 推行应用于自由区。

During the China-Africa Cooperation Summit held in November 2006, Chinese former President Hu Jintao announced eight initiatives to make cooperation with Africa. One of them was to build three to five economic and operative zones in Africa in the following three to five years to strengthen Chinese cooperation with Africa. The Lekki Free Trade Zone of Nigeria is one of them. The Lekki free zone has outstanding geographical advantages. The project adjusts to the local conditions, fully combines the city with the industries, and respects the local Nigerian customs, traditions and cultures. According to regional features such as easy waterlogging, local climates and environment, the ecological and hydrographic system is also designed to fully integrate the developing plan and operational requirements of the China-Africa Lekki Investment Limited Company. In the five aspects of land and population, public services and facilities, road and transportation, public green land and municipal equipment - we have identified a standard system that can be suitably applied to the free trade zone.

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15

15

Phase 3: 2003-2019

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Master Plan for the New Capital City of Angola
安哥拉首都新城总体规划



Project Introduction

项目位于非洲安哥拉首都罗安达, 规划主要为体现海湾新城作为区域起步区将带动整个区域发展的龙头作用, 通过规划初步奠定并实现了“非洲中心”的构思。规划中的钻石之城将会成为当地最安全、最现代、最舒适的独特家园, 更是人们沟通世界的旅游休憩地。

The project is situated in Luanda, the capital of Angola in Africa. The planning primarily showcases Gulf City's pivotal role as an initial development zone, aiming to spur progress throughout the region. Through meticulous planning, the vision of becoming the "Hub of Africa" has been initially established and realized. The proposed Diamond City aims to be the safest, most modern, and comfortable unique destination within the region, as well as a global hub for tourism and relaxation.

Project scale

Awards

800 sq. km.

Second Prize in the 2007 Shanghai Excellent Urban and Rural Planning and Design Awards

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16

16

8

Phase 3: 2003-2019

The Regulatory Plan of The New Townphase I of Luanda, Angola
安哥拉罗安达新城一期控制性详细规划



Project Introduction

罗安达是安哥拉最大的城市，也是安哥拉的首都，拥有独一无二的天然良港和客货运输量非洲排名第五的航空港，是大西洋沿线重要的口岸城市，具有较好的制造业基础，使其具有成为非洲重要中心城市的基。新城选址于罗安达城外环路以南，距旧市中心约25公里，基地临外环路，南以宽扎河为界，与国家公园隔河相望，而临大西洋。规划范围的780平方公里。未来的罗安达新城由老、海濱城、空港城三部分组成。三城形成大三角格局，海城和空港城构成的底边支撑整个城市迈向未来。

Luanda not only the capital city of Angola but is also the largest city in Angola. The city has the unique and prestigious natural ports and the important airport harbor which has the passenger capability and freight ranked fifth in Africa. It's also a crucial port city along the Atlantic Ocean. Furthermore, Luanda has a manufacturing base which is an important foundation to make it the kernel central city of Africa. The new town is located to the south of the outer ring road of Luanda, about 25 kilometers away from the old downtown area. The base is next to the outer ring road, and the Kwanza River borders it to the south - with the National Park on the opposite bank and the Atlantic Ocean to the west. The project area covers about 780 square kilometers. The future New Luanda will be composed of three districts: the old city, the coastal city and the airport city. The three districts will form a huge triangle pattern.

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17

Phase 3: 2003-2019

The Regulatory Plan of Zambia-chinaeconomic and Trade Cooperation Zone (Lusaka Park)
赞比亚中国经济贸易合作区(卢萨卡园区)控制性详细规划



Project Introduction

赞比亚中国经济贸易合作区是中国在非洲设立的第一个境外经贸合作区，也是赞比亚政府宣布设立的第一个多功能经济区，由中国有色集团负责园区的开发、建设、运营和管理，合作区分为两个园区：赞比亚希利区和卢萨卡园区。规划立足于赞比亚地处非洲南部“心脏地带”的战略地位，充分发挥卢萨卡在南部非洲交通枢纽的优势，以首都卢萨卡及国际机场为依托，面向比和南部非洲市场，重点发展商贸、物流、加工、房地产等产业。至2030年，把卢萨卡园区建设成为基础设施完善，生态环境优美，以自由贸易区为主要功能的现代空港产业园区。

The Zambia-China economic and trade cooperation zone is the first overseas economic and trade cooperation zone established by China in Africa and the first multi-functional economic zone announced by the Zambian government. China Nonferrous Metal Mining (Group) Co. Ltd. is responsible for the development, construction, operation and management of the zone. The cooperation zone is divided into two zones: the Chambishi zone and Lusaka zone. The plan is based on Zambia's strategic location in the "heart" of Southern Africa whilst taking advantage of Lusaka's position in Southern Africa's transportation hub. Backed by Lusaka as the capital and the presence of the international airport, the plan focuses on Zambia and the Southern African markets to develop trade, logistics, processing, real estate, and other industries. By 2030, the Lusaka park will be established with complete infrastructure, a good and scenic ecological environment, and the free trade area will act as its main function alongside the modern international airport industrial park.

11/25/25

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18

Phase 3: 2003-2019

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The Constructive-detailed Plan of Thestart Up Area of Zambia-china Eco-nomic and Trade Cooperation Zone(lusaka Park)
赞比亚中国经济贸易合作区(卢萨卡园区)起步区修建性详细规划



Project Introduction

卢萨卡园区隶属于赞比亚中国经济贸易合作区，总用地面积为 80.2 公顷。卢萨卡园区内采取复合发展模式，构建一种工作商务、社区生活和商业休闲相结合的混合生活方式，致力于打造能够实现自我循环的经济贸易区。尊重卢萨卡市现有的土地使用强度和总体规划中的开发强度要求，在卢萨卡园区以中低密度开发为主并通过对周边环境质量的改善，来提高土地价值。

The Lusaka Park is the subordinated part of the Zambia-China Economic and Trade Cooperation Zone, the total occupied area is 80.2 hectares. The Lusaka Park adopts the compound development mode to build a mixed lifestyle combining business work, community life and business leisure. it is committed to creating an economic and trade zone that can realize self-circulation. The existing land use intensity in Lusaka and the development intensity of the Master Plan should be respected. Furthermore, the focus of the Lusaka Park plan is on medium and low-density development and increasing the land value by improving the surrounding environment quality.

11/25/25


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19


19

Phase 2: 1979-2002 | Collaboration model

Local State and various actors



CHINA STATE CONSTRUCTION
中地海外集团
CGCOC GROUP
CRJE



CHINA CIVIL
中国土木
RB
中国路桥工程有限责任公司
CHINA ROAD AND BRIDGE CORPORATION
HEC 中国港湾
CHINA HARBOUR

States

Planning and Planners

11/25/25

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20

China's Overseas Planning Practices: A new era of South-South collaboration

11/25/25

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21

Phase 3: 2002-2019: planning for new cities



Source: data base from the new town institute

Since 2000s: North Africa
2008/2009/2010s: Sub-Saharan Africa

Table 1. New City Development in Africa, 2000-2021 (self-compiled from multiple sources).

New City	Year	Location of Development	Targeted population	Sponsor	Planners	Current Status
Sidi Abdellah	2004	25 km west of Algiers, Algeria	450,000	Algerian government	Jean-Jacques Deluz (Swiss architect)	93,000 housing units
Boughzoul (New Capital City)	2004	130 km south of Algiers, Algeria	400,000	Algerian government	Daewoo Engineering & Construction (ESG) (Korea)	Infrastructure installed
Tamersia	2005	South of Rabat, Morocco	250,000	Moroccan government	Al Omrane group (Morocco)	Current population of 56,000
Madinat	2006	Edge of Cairo, Egypt	600,000	Egyptian government	HNCP Design International (Florida, USA)	Initial occupation in 2020
New City of Kilamba	2008	Edge of Luanda, Angola	500,000	Government of Angola	China International Trust and Investment Corporation (CITIC) (China)	Current population of 80,000 + (phase 1)
Kigamboni	2008	Edge of Dar es Salaam, Tanzania	500,000	National ministry	Korea Land and Housing Corporation (KHL) / Labs24 Projects (Italy)	Development abandoned
Konza Technopolis	2008	64 km south of Nairobi, Kenya	200,000 (with technology hub)	Government of Kenya through Konza Technopolis Development Authority	HR&A Advisors Inc. (New York)	Slow progress but with first buildings in 2019
La Cité du Fleuve	2008	Islands outside Kinshasa, DRC	80,000	Mukwa Investments (South Africa) / Harwood Properties (Lusaka)	Pantic Architects (Harare)	Minimal progress
Eko-Atlantic (Nigeria International Commerce City)	2009	Reclaimed land within Lagos, Nigeria	Mixed use with projected population of 250,000	Lagos State Government in a partnership with the Chagoury Group (Nigeria)	Dar Al-Handasah (Beirut, Lebanon)	Land reclamation, infrastructure, and some building
Tatu City	2010	Outside Nairobi, Kenya, in a designated SEZ	250,000	Rendevour	Skidmore, Owings & Merrill (SOM)	5000 houses completed or under construction
Ciudad de la Paz New Capital (previously Oyala)	2011	125 Km (in the jungle) east of Bata, Equatorial Guinea	160,000	Government of Equatorial Guinea	IDF Lisbon Architects (Lisbon, Portugal)	Infrastructure and some government buildings
King City	2012	Near Takoradi Port in Ghana	90,000	Rendevour	DLC Plan (South Africa) / Jalsa Barbe (SA)/Others	Project delays; status uncertain
Appokonia	2013	Accra, Ghana	100,000	Rendevour	SOM	By 2020, 500 houses completed or under construction
Hope City	2013	Ghana	A technology park with a resident population of 25,000	Rig Communication (Ghana)	OBR - Paolo Brescia and Tommaso Principe (Milano, Italy)	Failed development
Kiwishi	2015	Outside Lubumbashi, DRC		Rendevour	DLC Town Planners (Pretoria, South Africa)	Bulk infrastructure installed and land sales commenced
New Administrative Capital	2015	Outside Cairo, Egypt	5 million	Jointly owned by Egyptian Military and Ministry of Housing	Initial master plan by SOM, reviewed by Dar Al-Handasah (Beirut)	Partial construction of two residential districts and government precinct
Zenata Eco-City	2016	Greater Casablanca, Morocco	300,000	Moroccan government through the Zenata Development Corporation	Reichen & Robert (Paris)/ Franck Boutte (Paris)	First phase of construction completed
Northland City	2016	15 km from Nairobi on land owned by the Kenyatta family	250,000	Kenyatta family	Triad Architects (Nairobi)/ GAPP (Johannesburg)	Bulk infrastructure in progress
Enyimba Economic City	2018	15 km from Port Harcourt, Nigeria	1.5 million	Abia State Government/Nigeria	Surbana Jurong (Singapore)	Planning phase
Alaro City	2019	Within the Lekki SEZ, Lagos	150,000	Rendevour in partnership with Lagos State Government	SOM	Serviced sites and apartment complex
Lanseria Smart City	2020	Outside Johannesburg	500,000	Provisional Government with private partners	GAPP (Johannesburg)	Planning Phase
Akon (Afro-Futuristic) City	2020	100 km from Dakar, Senegal	-NA	Senegalese-American R&B rapper, Akon/RE International (USA)	Bakeri & Associates Development (BAD) Consultants (UAE/Lebanon)	Design phase
Madina New City	2021	100 km from Lusaka, Zambia	100,000	Thebe Investment Management (Zambia)		

22

Phase 3: 2002-2019: planning for existing cities

Table 2. Urban Master Plans for Existing Cities in Africa, 2008–2021 (compiled from multiple sources).

Master Plan	Year of Completion or Approval	Initiating authority	Intervening or managing agencies	Lead consultant or other drafter
Strategic Urban Development Master Plan for Greater Cairo	2008	National Government's General Organization for Physical Planning (GOPP), Egypt	JICA	Nippon Koei (Tokyo)
Urban Development Master Plan for Lilongwe	2010	National ministry, Malawi	JICA	Nippon Koei (Tokyo)
Revision of the Greater Ouagadougou Urban Development Master Plan (SDAGO)	2010	National ministry, Burkina Faso	AFD/ World Bank	
Kampala Physical Development Plan (KPDP)	2012	National Ministry, Uganda/ Kampala Capital City Authority		Israeli consortium led by Prof. Yigal Tzamer
Kigali City Master Plan 2020	2013	City of Kigali, Rwanda	Singapore Cooperation Enterprise (SEC)	Surbana Jurong, Singapore
Greater Kumasi Master Plan	2013	National Ministry, Ghana	JICA	Oriental Consultants (Tokyo)
Strategic Urban Plan of Alexandria	2014	GOPP/ Governorate of Alexandria	UNDP, Egypt Office	AS&P International GmbH, Frankfurt (Germany)
Nairobi Integrated Urban Development Master Plan	2014	County Government of Nairobi	JICA	Nippon Koei (Tokyo)
Addis Ababa and Oromia Special Zone Integrated Development Plan (AAOSIDP)	2014	National Ministry, Ethiopia/ Addis Ababa City Government		Technical staff of the Addis Ababa City Planning Office, and Oromia Urban Planning Institute
Strategic Master Plan for the Kinshasa Metropolitan Area (SOSAK)	2014	Provincial Government of Kinshasa	French Development Agency	Groupe Huit (Montrouge, France)/Arter Architects (Brussels)
Development Plan for Greater Casablanca	2014	The Wali (King's Representative) of Casablanca/ Ministry of Interior		Paris Region Planning and Development Agency (IAU IdF) (Paris)
Luanda General Metropolitan Master Plan	2015	National Government		Broadway Malayan (London)
Urban Master Plan for Greater Abidjan (SDUGA)	2015	National Ministry, Côte d'Ivoire	JICA	Oriental Consultants (Tokyo)
Urban Master Plan of Dakar and Neighbouring Areas	2016	National Ministry, Senegal	JICA	Oriental Consultants (Tokyo)
Urban Master Plan for Greater Antananarivo	2016	National Ministry, Madagascar	JICA	RECS International/Oriental Consultants (Tokyo)
Brazzaville Urban Master Plan	2016	National Ministry, Republic of the Congo		Kelos Development Consulting (Rome)
City planning for Bupe and Tamale	2016	National Ministry, Ghana	SCE	Surbana Jurong, Singapore
Dar es Salaam City Master Plan 2016–2036 (officially approved in 2020)	2016	National Ministry, Tanzania	World Bank	Dodi Moss-Happold Group (Italy)
Comprehensive Urban Development Plan for the City of Lusaka	2017	National Ministry, Zambia	JICA	Nippon Koei (Tokyo)
Mogadishu Spatial Strategic Plan	2017	National Ministry, Somalia	UN-Habitat	UN-Habitat
Innovative Master Plan for the City of Bujumbura, 2020–2045	2017	Presidency, Burundi	SCE	Surbana Jurong, Singapore
Comprehensive Development Master Plan in the Mombasa Gate City	2018	County Government of Mombasa	JICA	Nippon Koei (Tokyo)
Nouakchott City Urban Master Plan	2018	National Ministry, Mauritania	JICA	RECS International (Tokyo)
Kigali City Master Plan, 2050	2020	Kigali City Government	SCE	Surbana Jurong, SMEC (Singapore)
Ibadan City Master Plan	2020	Oyo State Government	World Bank	Dar Al-Handasah (Beirut)

Source: Harrison & Croese (2022)

30 years of Rapid urbanization in China :
Diversified planning systems, accumulated experiences, advanced tools.



智慧城市与智能规划
Smart City and Intelligent Planning

发展战略研究
Development Strategy Research

国土空间规划
Territorial and Spatial Planning

城市设计
Urban Design

控制性详细规划
Regulatory Detailed Planning

修建性详细规划
Residential District Detailed Planning

历史文化遗产保护
Historical and Cultural Heritage Protection

城市更新
Urban Renewal Planning

专项规划
Special Planning

景观风貌规划
Landscape Planning

社区与乡村规划
Community and Rural Planning

在地服务
On-site Service

30 years of Rapid urbanization in China :
Diversified planning systems, accumulated experiences, advanced tools.

Education

+

Research

+

Practices

+

Training

Department of Architecture

Department of Urban Planning (Since 1922; Rank No. 1 in China)

Department of Landscape Architecture

Built Environment Technology Center

Tongji Architectural Design (Group) Co., Ltd. (TJAD)

Shanghai Tongji Urban Planning & Design Institute (TJUPDI)


(Since 1979; Class-A Planning Certificates, ISO9001, ISO14001, ISO45001)


Leadership Training Center of Urban-Rural Development under Ministry of Housing and Urban-Rural Development



25

30 years of Rapid urbanization in China :
Diversified planning systems, accumulated experiences, advanced tools.







26

Phase 4: 2019 - now

Planning idea to convert the function of Bien Hoa 1 Industrial Park into an urban - commercial - service area in An Binh ward, Bien Hoa city, Dong Nai province
Thị tuyển Ý tưởng quy hoạch chuyển đổi công năng Khu công nghiệp Biên Hoà 1 thành Khu đô thị - thương mại - dịch vụ tại phường An Bình, thành phố Biên Hoà, tỉnh Đồng Nai
关于将位于越南同奈省边和市安平坊的边和第一工业区的功能转变为城市商业服务区的规划构想



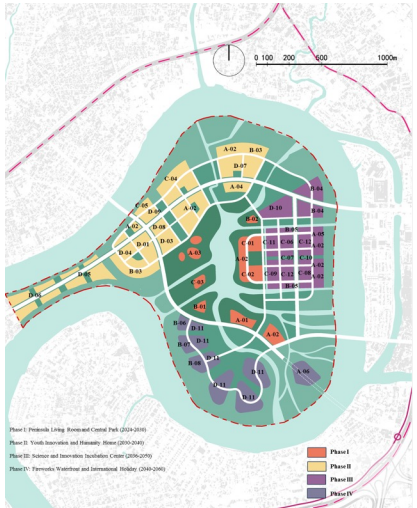

11/25/25

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27

Phase 4: 2019 - now

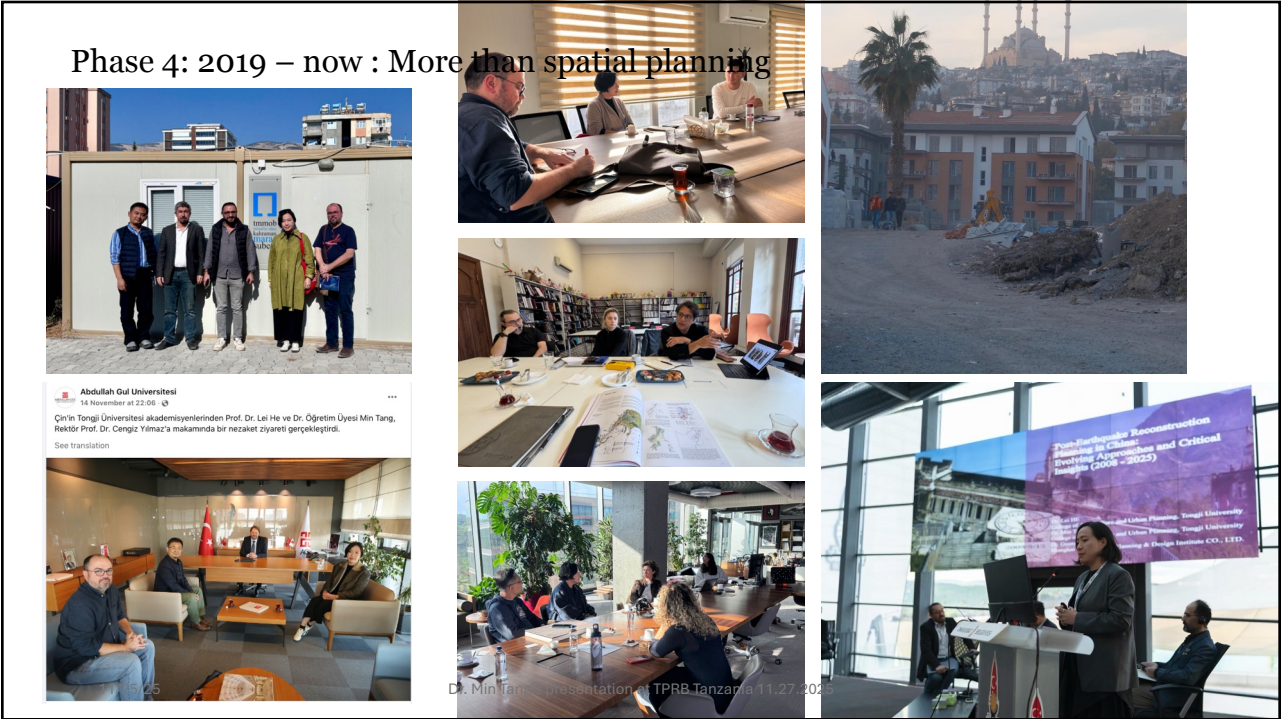
International Examination of Planning Ideas – Architecture Binh Quoi – Thanh Da Peninsula, Ho Chi Minh City, Vietnam
Ban Tổ chức Thị tuyển quốc tế Ý tưởng quy hoạch – kiến trúc bán đảo Bình Quới – Thanh Đa, Thành phố Hồ Chí Minh
胡志明市平奎-清达半岛规划和建筑创意国际竞赛



11/25/25





Dr. Min Tang's presentation at TPRB Tanzania 11.27.2025

28



Phase 4: 2019 – now : More than spatial planning

With UN Habitat and Nairobi River Commission





Co-Founder of DBSA |
Grounded work in Mathare since 2014 - Now

Phase 4: 2019 – now : Our trip to Tanzania



A new chapter of thinking together and collaborating together

Phase 4: 2019 – now : New South-South collaborations



Phase 4: 2019 – now : Possible avenues and platforms

ICCC

Future of Collaboration

MEET THE NEEDS OF URBAN DEVELOPMENT,
PROVIDE TECHNICAL SERVICES THROUGHOUT ALL FIELDS

As a subordinate institution of Tongji University , TJUPDI is committed to implementing the development strategy of "global vision, Chinese wisdom, and Tongji brand", with a focus on promoting two major directions: "international cooperation" and "technology export".

11/25/25

1 Development Strategy Research

2 Landscape Planning

3 Territorial and Spatial Planning

4 Regulatory Detailed Planning

5 Residential District Detailed Planning

6 Urban Renewal Planning

7 Community & Rural Planning

8 Historical & Cultural Heritage Protection

9 Smart City & Intelligent Planning

11/25/25

35

Phase 4: 2019 – now : Possible avenues and platforms

ICCC

ICCC's Four Major Service Capabilities

FINANCE
金融

Financial solutions for urban and industrial park construction

城市和园区建设金融解决方案

INDUSTRY
产业

Industrial investment promotion and industrial chain consulting services

产业招商和产业链咨询服务

CONSTRUCTION
建造

Urban planning and design, architecture and landscape design, green infrastructure

城市规划设计与建造

OPERATION
运营

Operation of smart cities and smart parks

智慧城市和园区运营与管理

11/25/25

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36

36

18